

## President's Report

Annual Stockholders' Meeting May 14, 2020







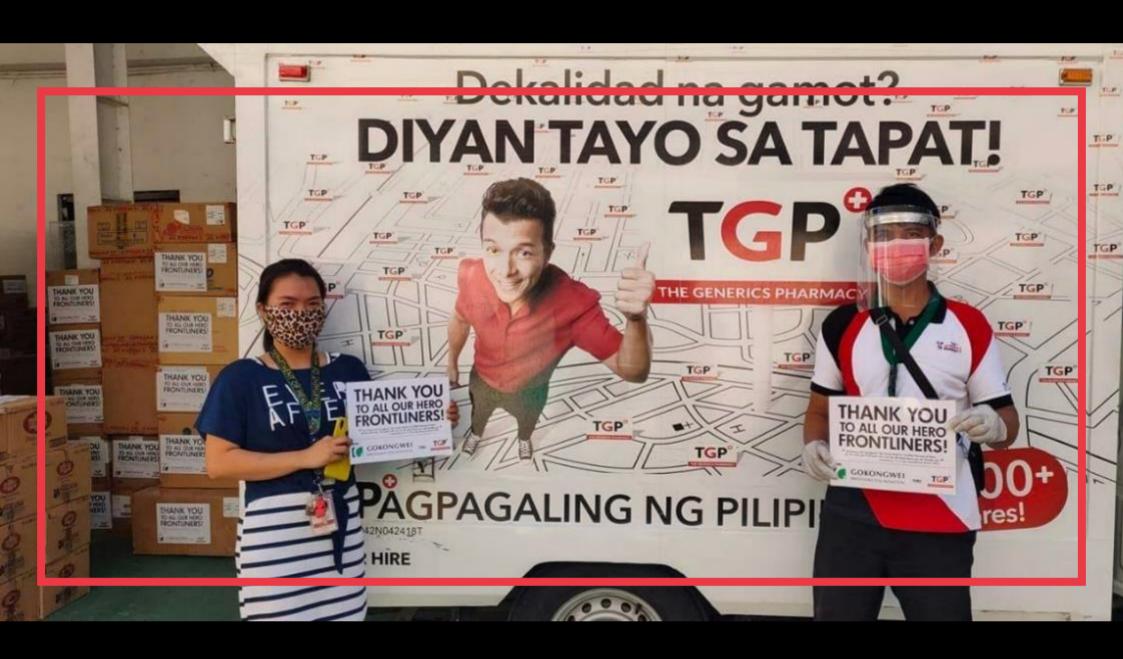


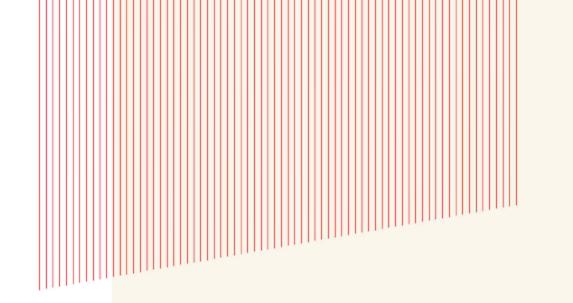












## AGENDA

# **Key Financial Results**

## **Recent Developments**

Plans & Prospects



# Key Financial Results

# MAJOR FACTORS THAT IMPACTED EARNINGS

## Integration of Rustan

beginning November 23, 2018

## PFRS 16 (Lease Accounting)

effective January 1, 2019

## **Enhanced Community Quarantine**

starting March 17, 2020

### STORE NETWORK (1Q2020)

1,891 stores
plus 2,007
TGP branches

Supermarkets	262
Department stores	49
DIY stores	223
Convenience stores	511
Drugstores	518+2,007
Specialty stores	328



## NET SALES (FY2019)

**∆+22.8%** 

## Php162.9B

### Php132.7B



2018

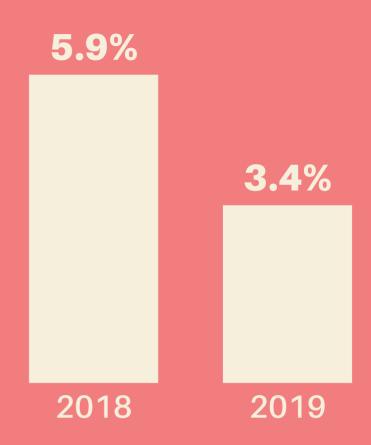
- Supermarkets
- DIY Stores
- Drugstores



2019

- Department Stores
- Convenience Stores
- Specialty Stores

# SAME STORE SALES GROWTH



## **NET SALES (1Q2020)**

**△+7.3%** 

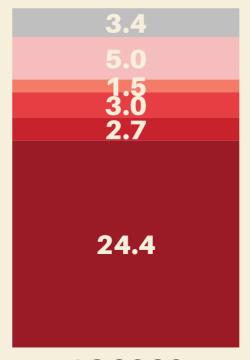
### Php37.4B



1Q2019

- Supermarkets
- DIY Stores
- Drugstores

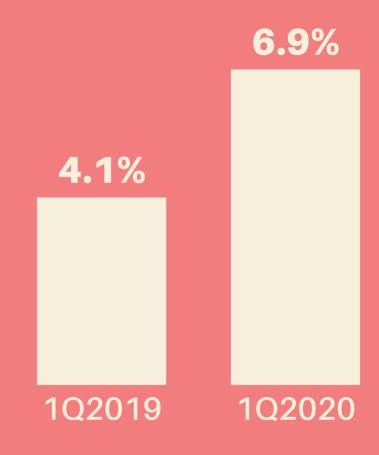
### Php40.1B



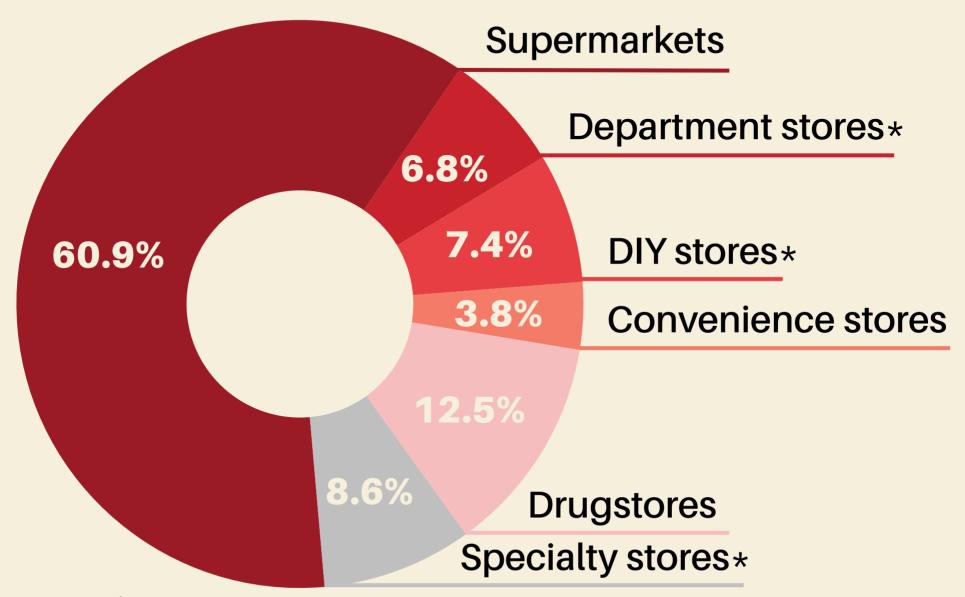
1Q2020

- Department Stores
- Convenience Stores
- Specialty Stores

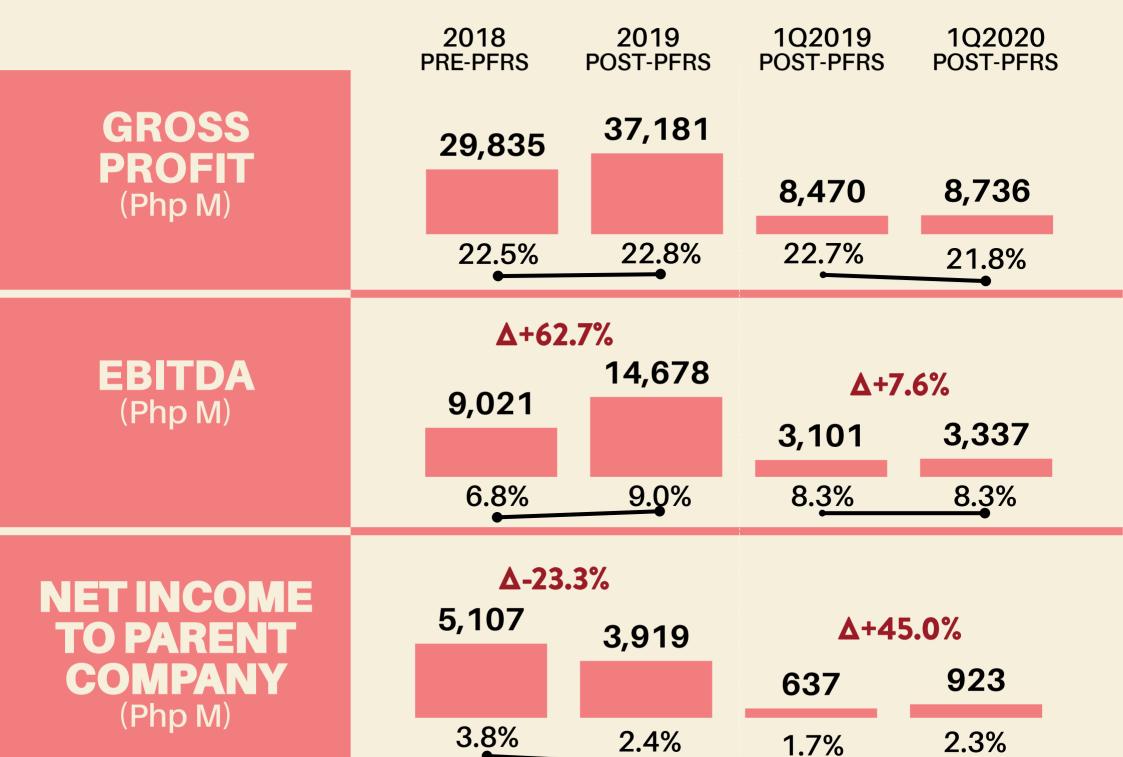
# SAME STORE SALES GROWTH



## SALES CONTRIBUTION BY SEGMENT (1Q2020)



\*Non-operating during ECQ

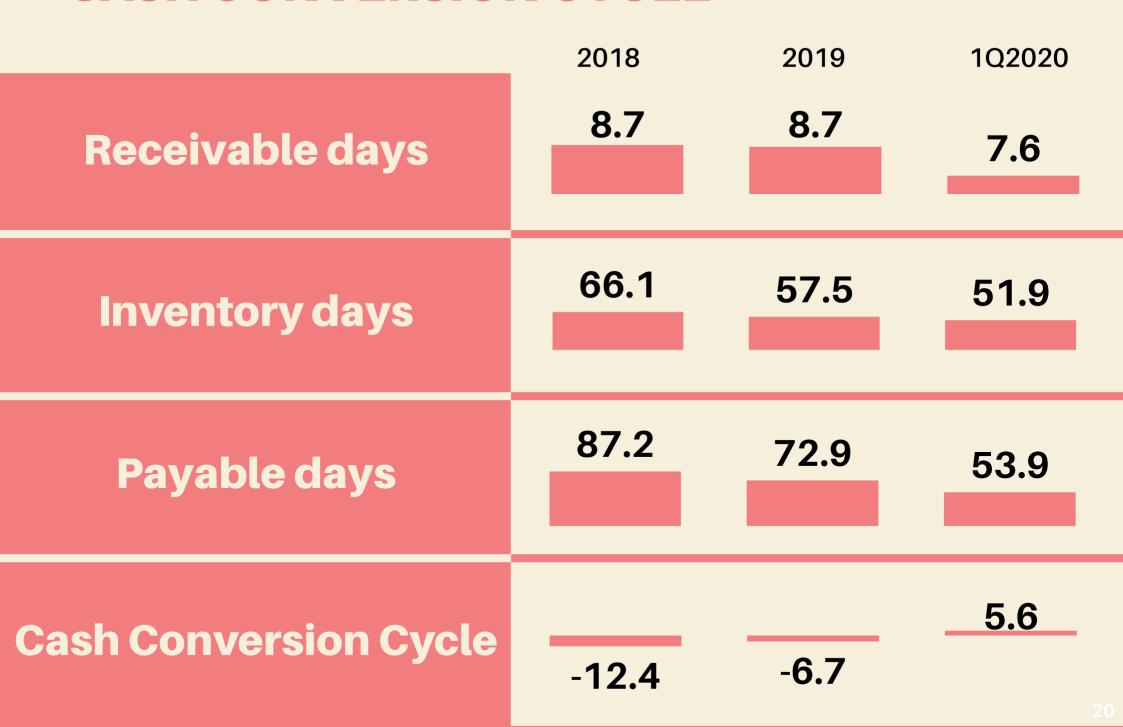


### **BALANCE SHEET**

Php M	Dec 2019	Mar 2020
Cash & Cash Equivalents	20,293	18,526
Debt & Equity Instrument Financial Assets	14,857	11,497
Total Assets	137,866	129,543
Total Debt	4,634	2,274
Total Equity	76,526	77,235
Net Debt (+) or Net Cash (-)*	(30,516)	(27,748)
Net D/E Ratio (x)	(0.40x)	(0.36x)

<sup>\*</sup>Net Debt (+) or Net Cash (-) = Total Debt - (Cash & Cash Equivalents + Debt and equity instrument financial assets)

#### **CASH CONVERSION CYCLE**



#### **CAPITAL EXPENDITURES**

Php3.3B
CAPEX spent
in 2019

	2019	1Q2020
Supermarkets	44%	46%
Department stores	10%	16%
DIY stores	14%	17%
Convenience stores	14%	10%
Drugstores	4%	5%
Specialty stores	14%	6%
TOTAL (Php M)	3,346	<b>558</b>



# Recent Developments

# NoBranc



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No Brand <sup>브랜드가</sup> 아니다. 소비자다

No Brand

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Our best beauty essentials



FOOD & DRINK ESSENTIALS

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VITAMINS & SUPPLEMENTS
ESSENTIALS



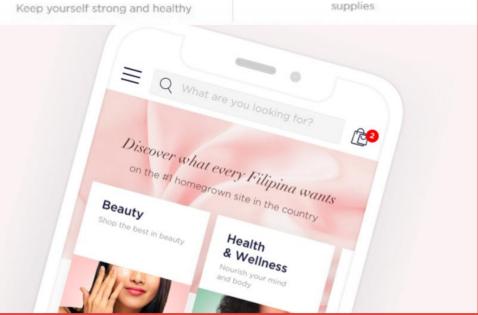
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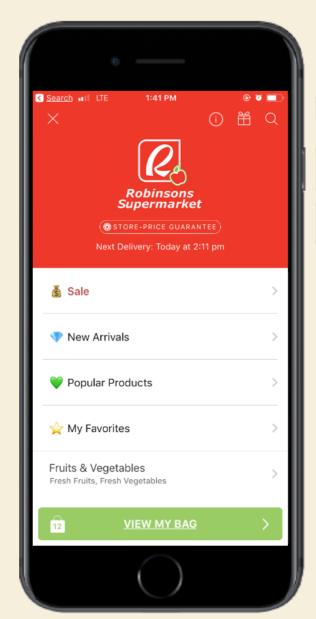


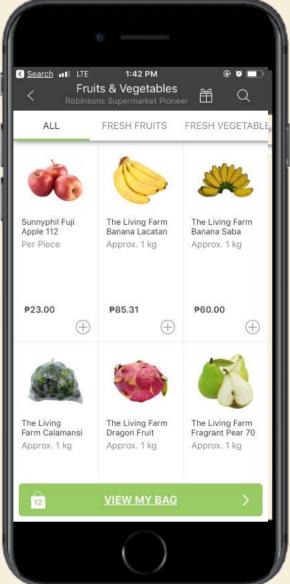






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# Leading A Legacy

**ANNUAL REPORT 2019** 



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# Plans & Prospects

#### **PLANS AND PROSPECTS FOR 2020**

Organic expansion of 60-100 new stores

CAPEX of Php2-Php4 billion

SSSG target of 0%-3%

Flat gross margin

Mergers & acquisitions

Phase III of Rustan integration

#### **AUSTERITY MEASURES**

	Operating stores	Non- operating stores
Defer store openings & renovations	×	<b>✓</b>
Defer non-essential IT & DC projects	×	<b>✓</b>
Rent renegotiation	<b>✓</b>	<b>✓</b>
Lower inventory levels	×	<b>✓</b>
Cut non-essential advertising	<b>✓</b>	<b>✓</b>

